

CIMIC LIAISON COURSE 01/19 11th - 15th Nov. 2019

Course Description

1. Aim of the Course :

Course is designed to provide former NATO CIMIC course's students with knowledge, skills and tools needed to enhance their CIMIC Liaison capabilities with special reference to multinational and multidimensional contexts which characterize current NATO's Theatres of Operations. Course content includes CIMIC Liaison Officer's profile, task and responsibilities, CIMIC Liaison field experiences, Cross Cultural Competence, Civilian environment assessment, Common operational picture.

Intercultural Communication & Negotiation are the core elements of competence and incorporated as guiding threads in the overall course curricula.

2. Type of Application:

Class studying, syndicate work, role playing

3. Location

MNCG HQs - Via Riviera Scarpa, 75
31045 Motta di Livenza, Italy

4. Course Dates / hours:

Course **01/19: 11th – 15th Nov. 2019**

08:00-16:30 from Monday to Thursday
08:00-12:00 on Friday

5. Applications

Return filled Attendance form with CV and copy of ID not later then: **25th Oct. 2019;**

to: cj7@cmicgs.nato.int ;

Note: Despite "first come, first served" policy applies, Course Director remains in charge of the student selection process in accordance with NATO and MNCG priorities.

CVs & ID / Passports in support of your application are mandatory for civilian & non-Italian applicants (Host Nation Security rules).

6. Administration charges:

Tuition fee amounts are:

- **€100,00** for military personnel belonging to MNCG contributing Nations (*);
- **€150,00** for remaining personnel.

Tuition fee includes:

Transportation from/to airport/railway stations (see para. 17), Course materials, shuttle service from/to hotels (see para. 13), social icebreaking, Coffee Breaks, stationery, admin and clerical support, use of training facilities, classroom internet access point.

(Tuition fee is to be paid as described in the Attendance Form).

Coordination :

Applications are to be sent via e-mail to:

cj7@cmicgs.nato.int

Points of Contact (POCs):

- CWO Domenico MALORGIO
- Phone : 0039 0422 280 130
- E-Mail : cj7@cmicgs.nato.int
- LTC Bruno BENEDEUCE
- Phone : 0039 0422 280 115
- E-Mail : bruno.beneduce@cmicgs.nato.int

7. Subjects covered :

1. Update on NATO CIMIC doctrine & TTPs
2. UN Hum CivMil Coord standards;

8. Communication effectiveness;
9. Negotiation principles & basics;

3. CIMIC Liaison Officer workshop profile;	10. Different types of negotiation;
4. Communication principles & basics;	11. Relationship with Media: message effectiveness & credibility;
5. Communication: perceptions & stiles, practical applications;	12. Intercultural Communications & Gender issues;
6. Relationship setting with exploration;	13. Negotiation & Mediation toward use of interpreters;
7. Active listening, understanding & comprehension;	14. Focus on civ- mil interaction at tactical level;
8. Methodology :	
<p style="text-align: center;">Theory</p> Formal/informal lectures of 50 minutes aimed at the second and third cognitive level of instruction.	<p style="text-align: center;">Practice</p> Syndicate work in the form of a discussion/exercise covering the daily subject. Role playing.
<p>External contributions</p> Civilian Guest Speakers Mil. Subject Matter Experts	
9. Learning Objectives :	
Upon completion of the course the student must be able to: <ul style="list-style-type: none"> - Explain communication principles and basics; - Explain negotiation principles and basics; - Describe the CIMIC LNO's characteristics, attitudes, background, capabilities; - Describe the civil-military communications models; 	<ul style="list-style-type: none"> - Be aware of communication & negotiation dynamics during Civ-Mil Interaction; - Establish and maintain a CIMIC liaison network in peacetime & crises; - Describe the CIMIC liaison function as per NATO Doctrine and standing TTPs. - Effectively communicate in a multicultural environment through the use of a language assistant;
10. Personal Qualifications :	
<ul style="list-style-type: none"> - Participants need to have a CIMIC background (education/training/field experience). Waiver of the above prerequisite has to be authorised by the Course Director. - Course is open to NATO, Partnership for Peace, Mediterranean Dialogue personnel and Civilian personnel interested in Civil Military Coord. Issues. - English language proficiency as described in STANAG 6001: listening (good/3), speaking (good/3), reading (good/3) and writing (good/3). 	Participants should be: <ul style="list-style-type: none"> - Officers, senior NCOs from the rank OR7 to OF4 assigned or selected for assignment to a CIMIC or CIMIC related appointment in a NATO HQ or unit. - Officers/Senior NCOs or civilian equivalent that fill, or are about to fill a comparable appointment in their Nation. - Representatives from IOs/GOs/NGOs. - Any other application will be scrutinized on a case by case basis.
11. Pre course reading:	12. Final test
Allied Joint Publication 3.1.9 CIMIC DOCTRINE (downloadable at MNCG website)	tbd

13. Accommodation:

- **Hotel booking is a student responsibility.** MNCG Protocol Office (protocol@cimicgs.nato.int) can assist in the process, providing a list of Hotels which grant special fares to MNCG students. **The Hotels listed by MNCG Protocol Office will be connected with the course premises by a free daily shuttle bus.** The bus schedule will be shared prior to the course.
- Italian military personnel will be accommodated in Barracks Quarters unless differently requested;

14. Meals:

Students may purchase full meals at the Italian military dining facility at around 6,5 Euros per meal or buy a snack at the vending machines. The package of meals at the ITA military mess has to be bought on the first day during the in-processing phase.

15. Dress code :

- Combat uniform for military personnel, casual dress for civilians.
- On the last day, military personnel are allowed to attend the course in civilian clothes.

16. Security Clearance :

The Course content is non classified releasable to course participants.

17. Travel arrangements:

- Travel arrangements and costs are a student responsibility, including visa arrangement procedures for non EU citizens; we recommend you to contact your National Authorities to find out what immigration provision applies to you.
- On the Sunday before the course starts, Military Shuttle buses will be available to transport students to the Barracks / Hotels as follows:
 - Venice Int. Airport departures: h.13:00 and h. 19:00 local time;
 - Treviso Int. Airport departures: h.14:30 and 18:00 local time;
 - Venice/Mestre Railway Station dep. : h: 13:30 and 18:00 local time;if requested through the Admin form (check arrangements with MNCG Protocol Office protocol@cimicgs.nato.int).
- Daily Shuttle service from Hotels to the Course premises is provided by MNCG during the course (see para 13)

18. Visa Requirements :

Every participant is required to check with National Authorities whether he/she needs a visa for entering Italy. No invitation letter can be provided by this HQs.

19. Sight-seeing in VENICE

N/A	N/A	N/A
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20. Dependants' Programme :

N/A

21. Medical Assistance :

- Medical Assistance is granted free of charge for EU Citizens through the European Health Insurance Card (check with National Health Service).
- Non EU Citizens are advised to stipulate a Medical insurance for the whole period.

(*) GREECE, HUNGARY, ITALY, ROMANIA, PORTUGAL, SLOVENIA.